

# Introduction to Modern, Effective Food Safety Management

Leon Gorris

Director Regulatory Affairs – Global Food Safety

# Outline

- Modern, effective food safety management
  - Why is it needed?
  - Evolution in food safety management
  - Risk Analysis as the modern framework
  - Quantitative Microbiology\* to make it effective.

<sup>1</sup> Quantitative Microbiology: e.g. predictive microbiology, quantitative risk assessment.

**Why do we need food  
safety management?**

# Government perspective (1)

US-CDC estimates that each year roughly:

- 48 million out of ~300 million people get sick (~1 in every 6)
- 128,000 are hospitalized (~1 in 2500)
- 3,000 die of foodborne diseases (~1 in 100,000).

India, estimates:

- 170,000 are hospitalized (~1 in 7000)
- Cost: 28B\$ (5% of GDP).

# Government perspective (2)

**Table 1. Estimated annual number of domestically acquired foodborne illnesses, hospitalizations, and deaths due to 31 pathogens and unspecified agents transmitted through food, United States**

Foodborne agents	Estimated annual number of illnesses (90% credible interval)	%	Estimated annual number of hospitalizations (90% credible interval)	%	Estimated annual number of deaths (90% credible interval)	%
31 known pathogens	9.4 million (6.6–12.7 million)	20	55,961 (39,534–75,741)	44	1,351 (712–2,268)	44
Unspecified agents	38.4 million (19.8–61.2 million)	80	71,878 (9,924–157,340)	56	1,686 (369–3,338)	56
<b>Total</b>	<b>47.8 million</b> <b>(28.7–71.1 million)</b>	<b>100</b>	<b>127,839</b> <b>(62,529–215,562)</b>	<b>100</b>	<b>3,037</b> <b>(1,492–4,983)</b>	<b>100</b>

[http://www.cdc.gov/foodborneburden/pdfs/factsheet\\_a\\_findings\\_updated4-13.pdf](http://www.cdc.gov/foodborneburden/pdfs/factsheet_a_findings_updated4-13.pdf)

# Government perspective (3)

**Table 2. Top five pathogens causing domestically acquired foodborne illnesses**

Pathogen	Estimated annual number of illnesses	90% Credible Interval	%
Norovirus	5,461,731	3,227,078–8,309,480	58
<i>Salmonella</i> , nontyphoidal	1,027,561	644,786–1,679,667	11
<i>Clostridium perfringens</i>	965,958	192,316–2,483,309	10
<i>Campylobacter</i> spp.	845,024	337,031–1,611,083	9
<i>Staphylococcus aureus</i>	241,148	72,341–529,417	3
Subtotal			91

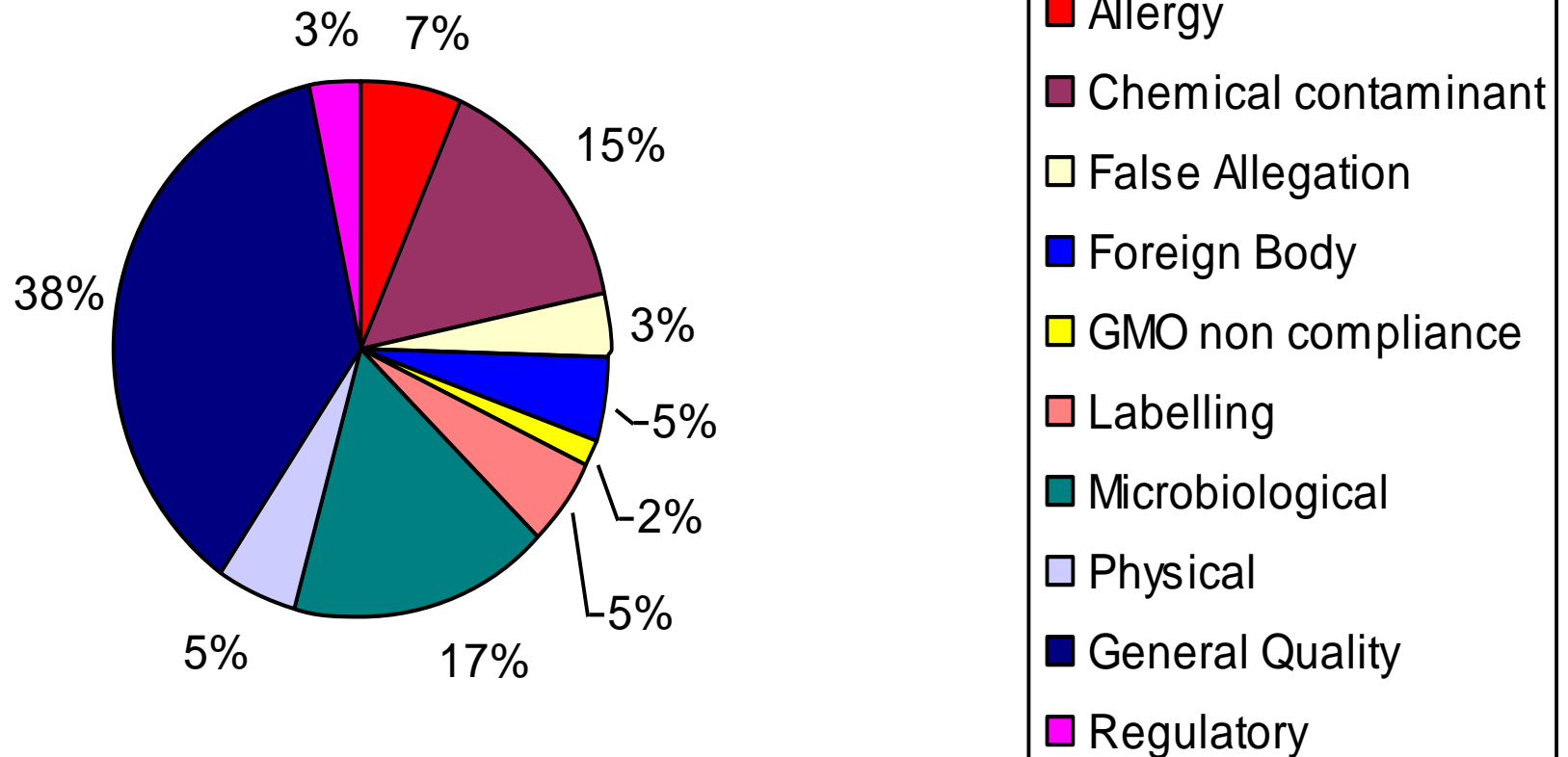
[http://www.cdc.gov/foodborneburden/pdfs/factsheet\\_a\\_findings\\_updated4-13.pdf](http://www.cdc.gov/foodborneburden/pdfs/factsheet_a_findings_updated4-13.pdf)

# Severity of hazards

Human pathogen	Illnesses (%)	Hospital. (%)	Death (%)
<i>Bacillus cereus</i>	0.198	0.014	0
<i>Staphylococcus aureus</i>	1.3	2.9	0.107
<i>Yersinia enterocolitica</i>	0.628	1.8	0.126
<i>Clostridium botulinum</i>	0.00042	0.076	0.246
<i>Vibrio</i>	0.038	0.203	1.7
<i>E. coli</i> O157:H7	1.3	4.6	4.3
<b><i>Campylobacter</i></b>	<b><u>14.2</u></b>	<b><u>17.3</u></b>	<b>5.7</b>
<b><i>Listeria monocytogenes</i></b>	0.018	3.8	<b><u>27.5</u></b>
<b><i>Salmonella</i></b>	<b><u>9.7</u></b>	<b><u>25.7</u></b>	<b><u>30.4</u></b>

# Operational perspective on hazards

## Nature of the Incident





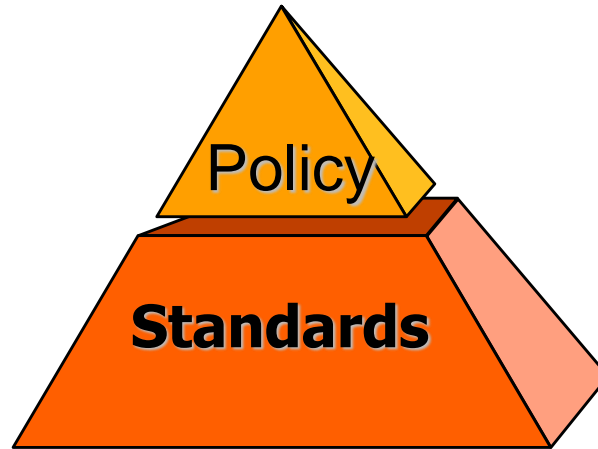
# **Evolution of food safety management**

# What is Food Safety Management?

- Ensuring consumer protection
- A joined responsibility with complementary accountabilities
  - **Government:** “controlling” food safety by defining food safety regulations & standards
  - **Industry:** “managing” safe food delivery day-by-day
  - **Consumers:** keeping safe food safe
  - **Academia:** developing science underpinning food safety

# Food Safety *Control* & Foods Safety *Management*

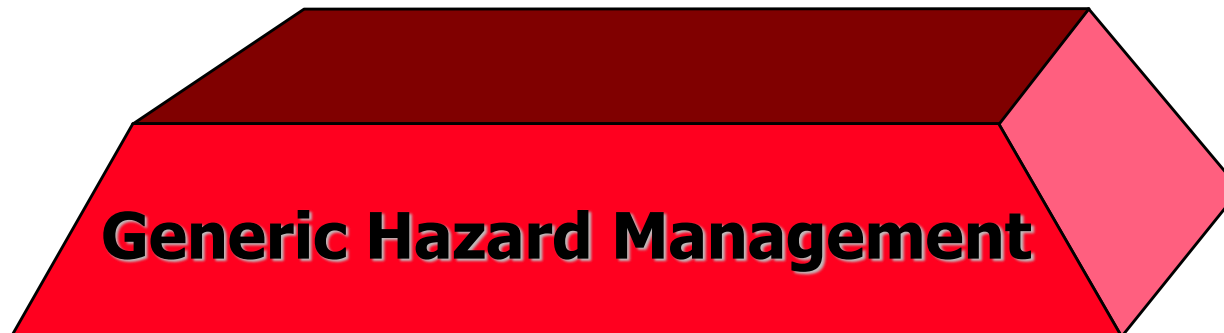
Country level



Food Safety *Control*:

- High level, generic
- Policy-based guidance
- Specific standards, criteria

Operational level



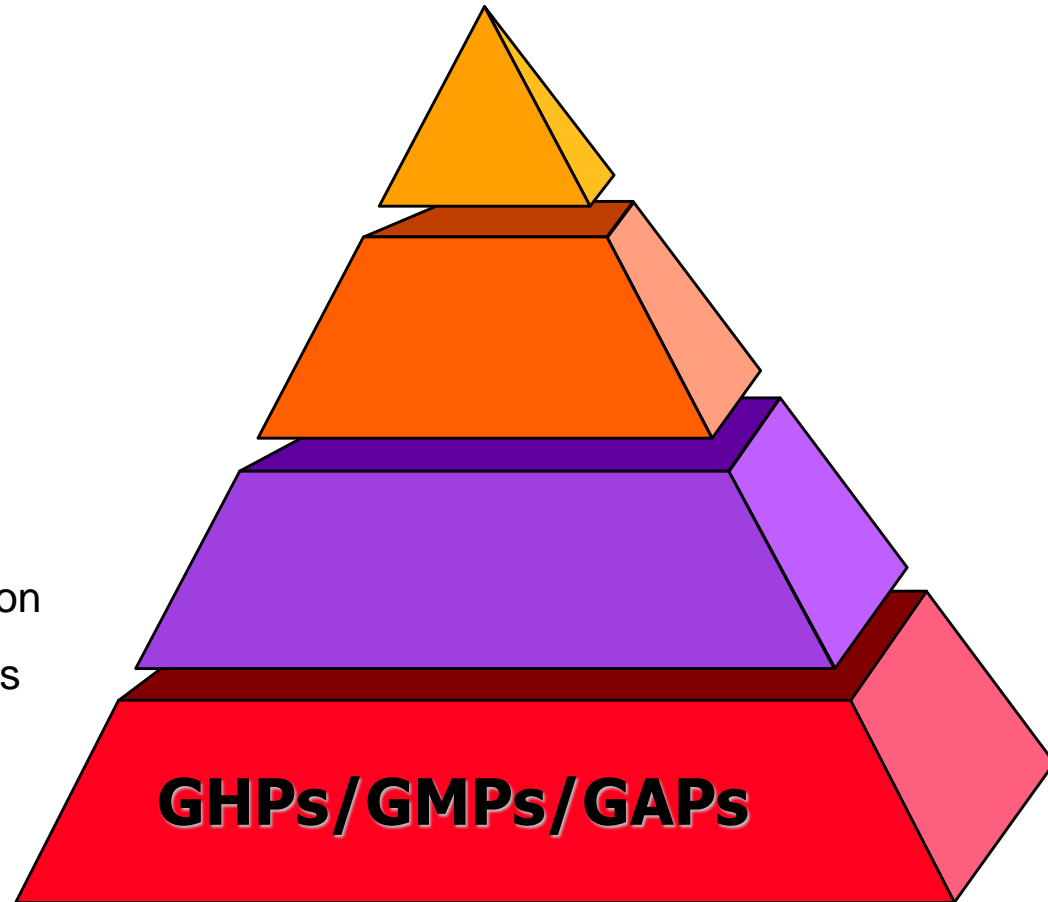
Food Safety *Management*:

Local, specific  
management at supply  
chain level

**INCLUDES ALL  
HAZARDS**

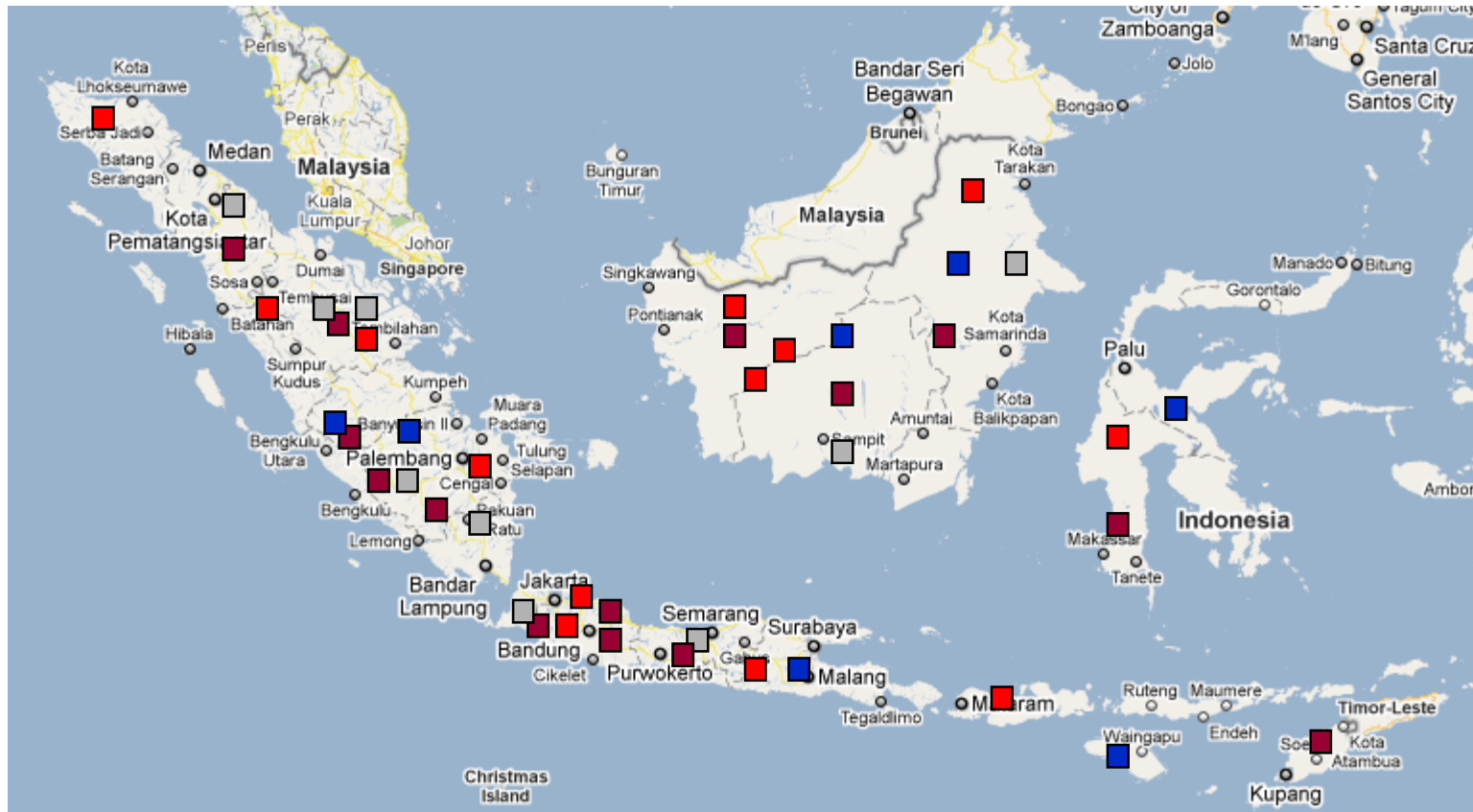
# “Good Practices”

- The foundation of all food safety management systems are Good Practices (*Good Manufacturing Practices*, *Good Hygiene Practices*; *Good Agricultural Practices*)
- They provide general, generic guidance on sanitary practices and on the level of care expected of facilities handling or manufacturing foods



# “Good Practices” are generic

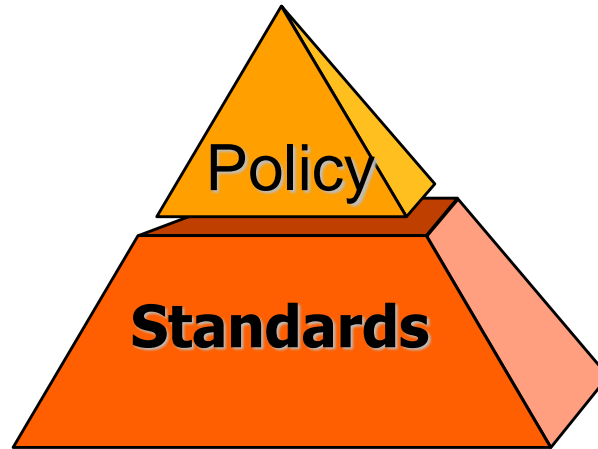
Different types of food operations may have similar/same good practice programs (GAPs, GHPs, GMPs)



*Good practices have helped improve food safety management, but still food-borne disease outbreaks may occur due to lack of specific, critical controls*

# Food Safety *Control* & Foods Safety *Management*

Country level



Food Safety *Control*:

- High level, generic
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Operational level



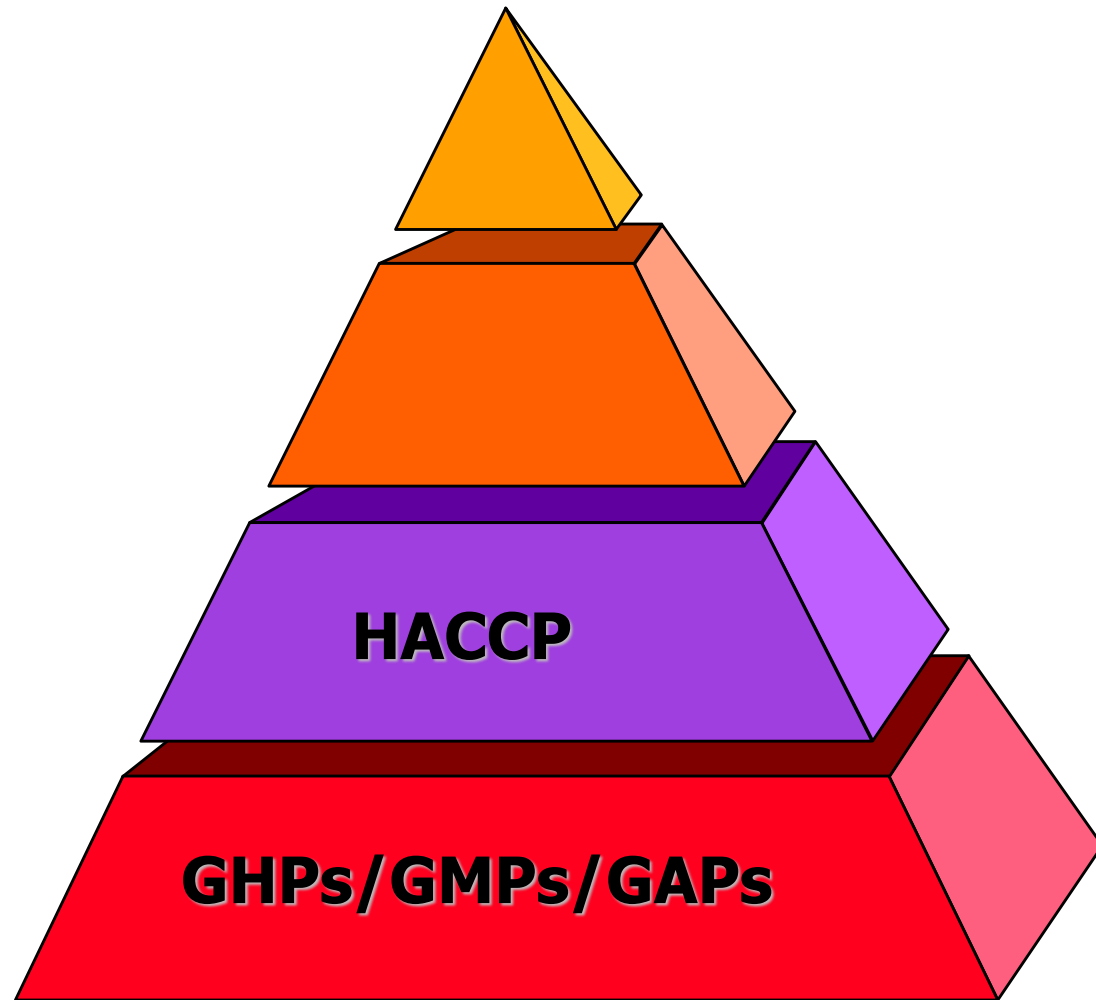
Food Safety *Management*:

Local, specific management at supply chain level

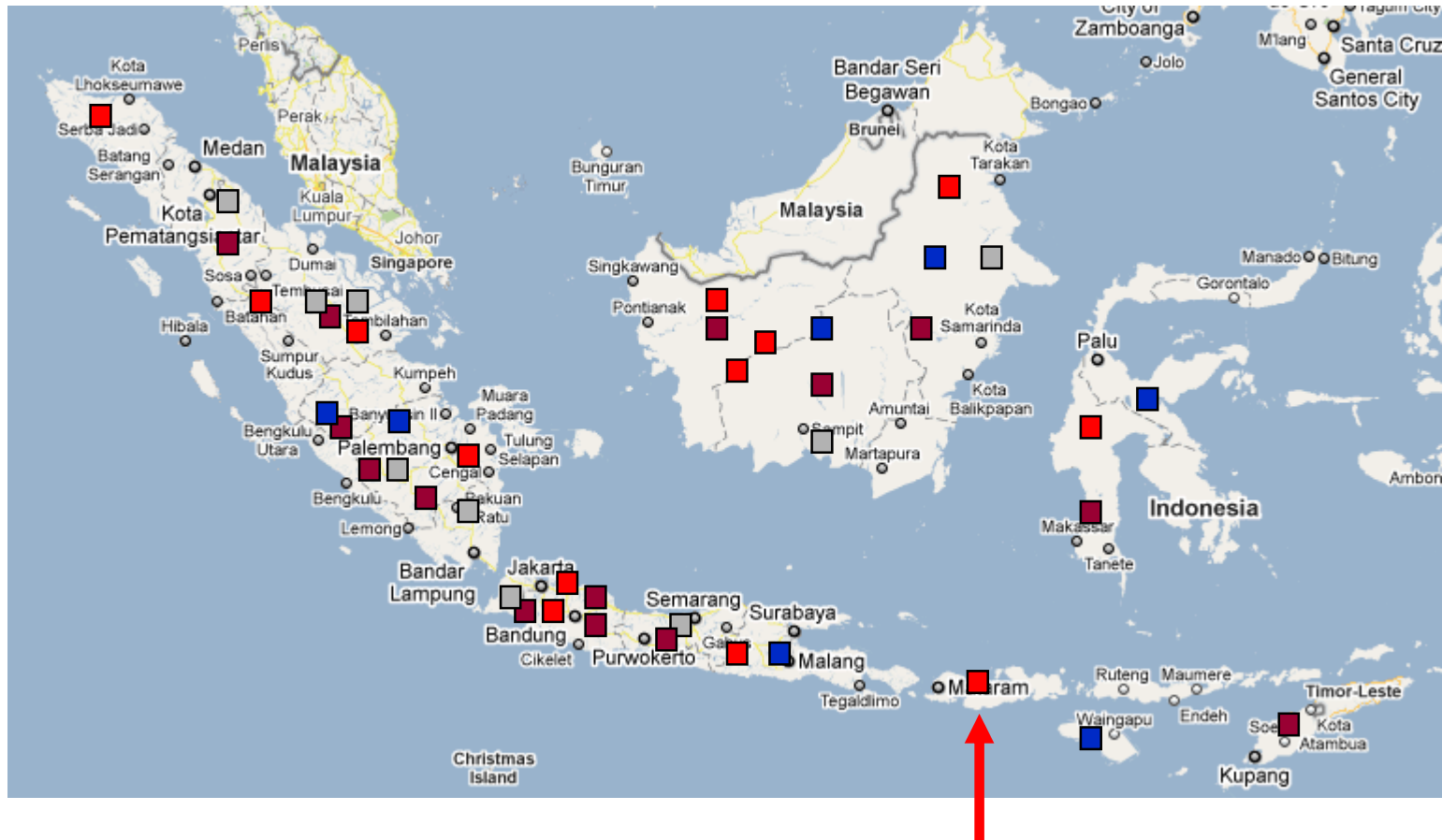
**INCLUDES ALL HAZARDS**

# HACCP

- Hazard Analysis Critical Control Point (HACCP)
- Augments Good Practices with a more systematic, targeted approach to focus control efforts specifically on critical control measures
- HACCP systematically evaluates all possible hazards for a specific operation and establishes the necessary controls for significant hazards
- Control measures at critical points are duly monitored to verify ongoing control during operation



# HACCP is very specific



HACCP concerns a specific product, manufactured on a specific location & production-line & food product-batch



# Food safety management - stringency

- *Stringency* (i.e., required level of hazard control) is often not defined in today's regulations and standards
- Sometimes, Governments give explicit guidance on *stringency* by setting quantitative limits to certain hazards
- *Stringency* is otherwise a result of the (technical) ability of a food business operator to manage their operation

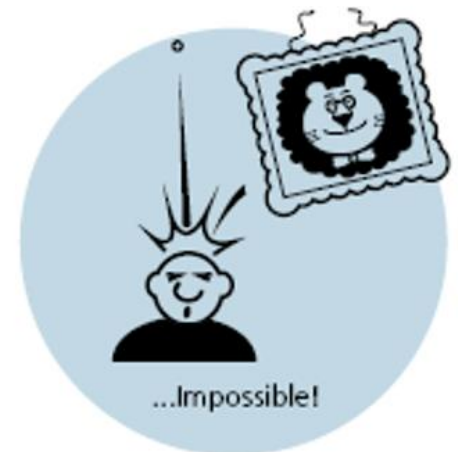
# So are foods then always safe?

- Food safety will depend on:
  - Whether there is any form of management
  - Whether management is by best practices only
  - Whether additionally HACCP is implemented
  - Whether there is quantitative governmental guidance on the “stringency” required for control of specific hazards in foods, e.g.
    - Limits for hazards or microbiological criteria
    - Performance standards for processing

# Modern food safety management?

- Provides risk-based guidance to industry:
  - Explicitly defines *stringency* of hazard control based on the **risk** that the hazard poses to consumers
  - Drives for management that is *proportional* to the **risk**

# Hazard & Risk



The difference between RISK and HAZARD (no animals were harmed in the making of this cartoon).

# Modern food safety management?

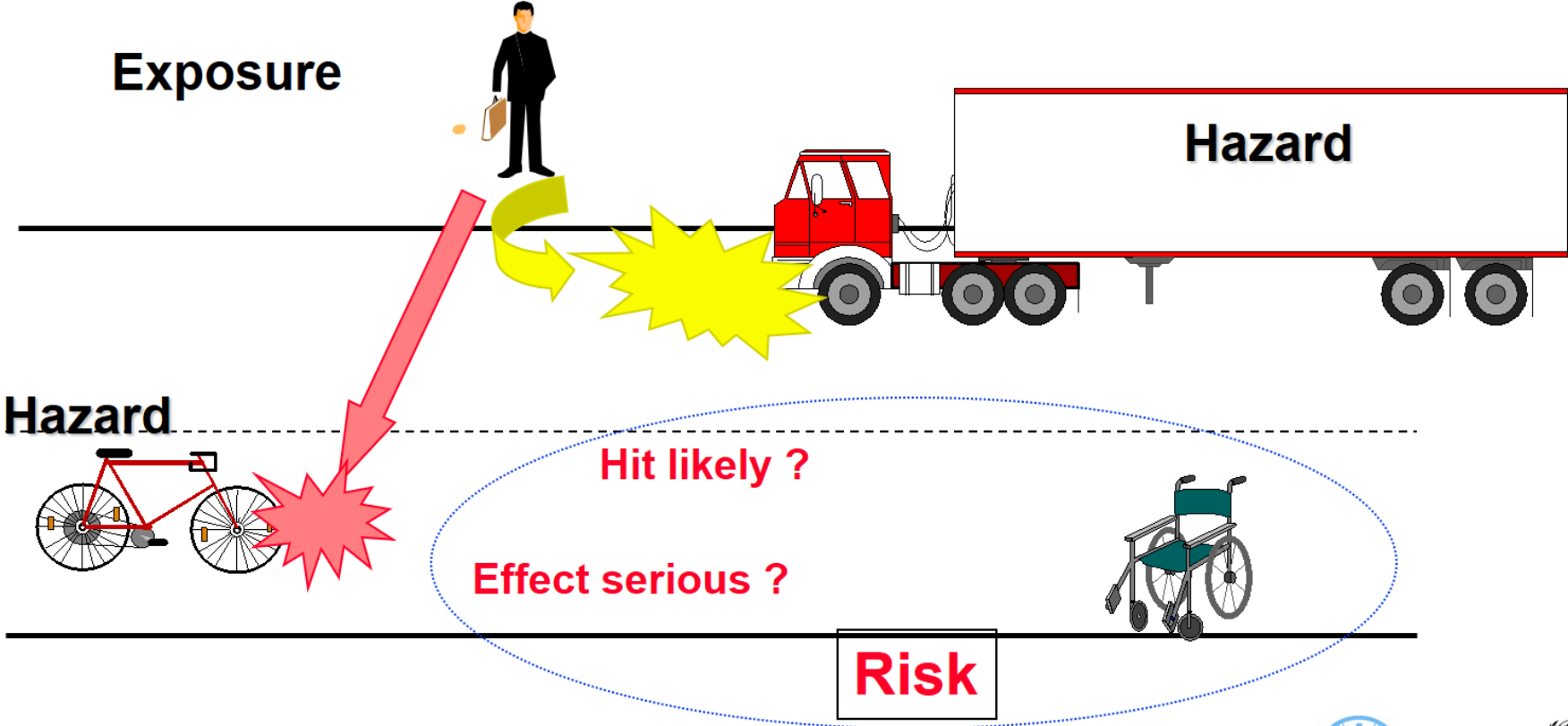
- Provides risk-based guidance to industry:
  - Defines *stringency* of hazard control based on the **risk** that the hazard poses to consumers
  - Drives for management that is *proportional* to the **risk**
  - Moves away from “zero risk” as the ideal as this is not necessarily realistic or needed
  - Recognizes that hazards may not always pose a **risk** that is *unacceptable*

# **Risk-based food safety management**

# Terminology: Hazard & Risk (microbiology)

- **Hazard:** An agent causing an adverse effect (microbe, toxin)
- **Exposure:** Estimate of the hazard level in the food consumed
- **Severity:** Extent of adverse health effect on the consumer caused by the hazard
- **Risk:** *A combination of exposure and severity*
- **Probability:** a feature of all aspects above, e.g.
  - Probability of the hazard actually being present in a food
  - Probability of the consumer eating that contaminated food
  - Probability of the consumer being sensitive to the adverse health effect of the hazard

# Risk and hazard





# Not every hazard necessarily poses a risk

- Without exposure there is no risk
- Potential hazard presence does not equate to actual presence
- Hazards vary in severity
- Consumers vary in susceptibility
- Low levels of a hazard may not be unsafe for specific consumers
- Capable industries can manage hazards to a defined “acceptable level of risk”

- Sound science can inform on these aspects
- **Risk Assessment** is the best practice approach to assemble the science
- **Risk Management** is the best approach for decision making

Risk  
Analysis  
Framework

# What is acceptable risk ?



# Levels of “Risk”

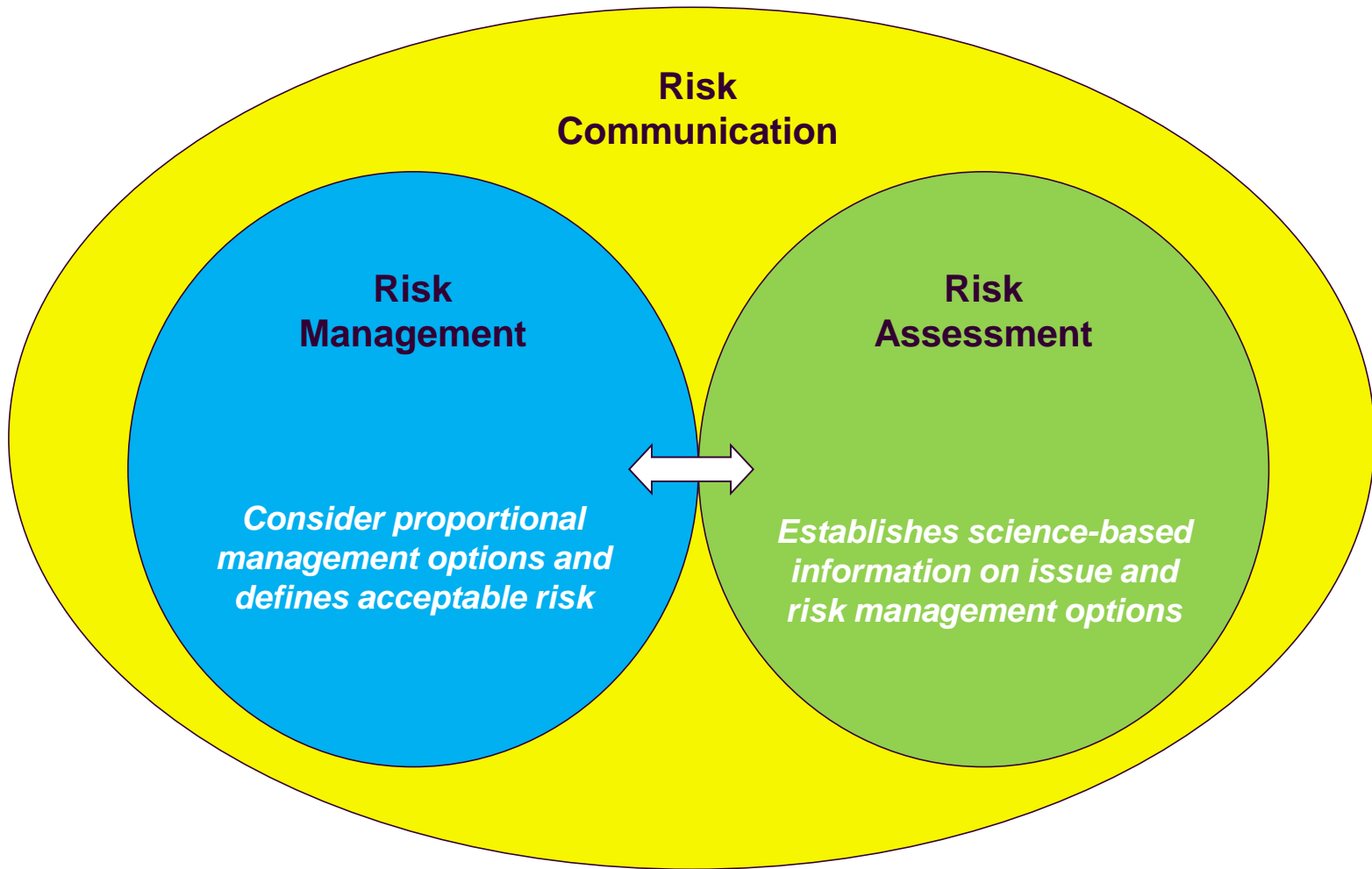
<b>Term used</b>	<b>Risk range</b>	<b>Example</b>	<b>Risk estimate</b>
<b>HIGH</b>	1:100	(A) Transmission to susceptible household contacts of measles and chickenpox	1:2
		(A) Transmission of HIV from mother to child	1:6
		(A) Gastrointestinal effects of antibiotics	1:10-1:20
<b>MODERATE</b>	1:100-1:1000	(D) Smoking 10 cigarettes a day	1:200
		(D) All natural cause, age 40	1:850
<b>LOW</b>	1:1000-1:10.000	(D) All kind of violence and poisoning	1:3300
		(D) Influenza	1:5 000
		(D) Accident on road	1:8 000
<b>VERY LOW</b>	1:10.000-1:100.000	(D) Leukaemia	1:12 000
		(D) Playing soccer	1:25 000
		(D) Accident at home	1:26 000
		(D) Accident at work	1:43 000
		(D) Homicide	1:100 000
<b>MINIMAL</b>	1:100.000-1:1.000.000	(D) Accident on railway	1:500 000
		(A) Vaccination associated polio	1:1 000 000
<b>NEGLIGIBLE</b>	1:10.000.000	(D) Hit by lightning	1:10 000 000
		(D) Release of radiation by nuclear power Station	1:10 000 000

1: Risk of an individual dying (D) in any one year or developing an adverse response (A)

KC Calman, 1996

# Risk Analysis Framework

... the latest step in the evolution of food safety management



# Acceptable level of Risk

... a government decision



Public Health Goal



Appropriate Level of Protection (**ALOP**)

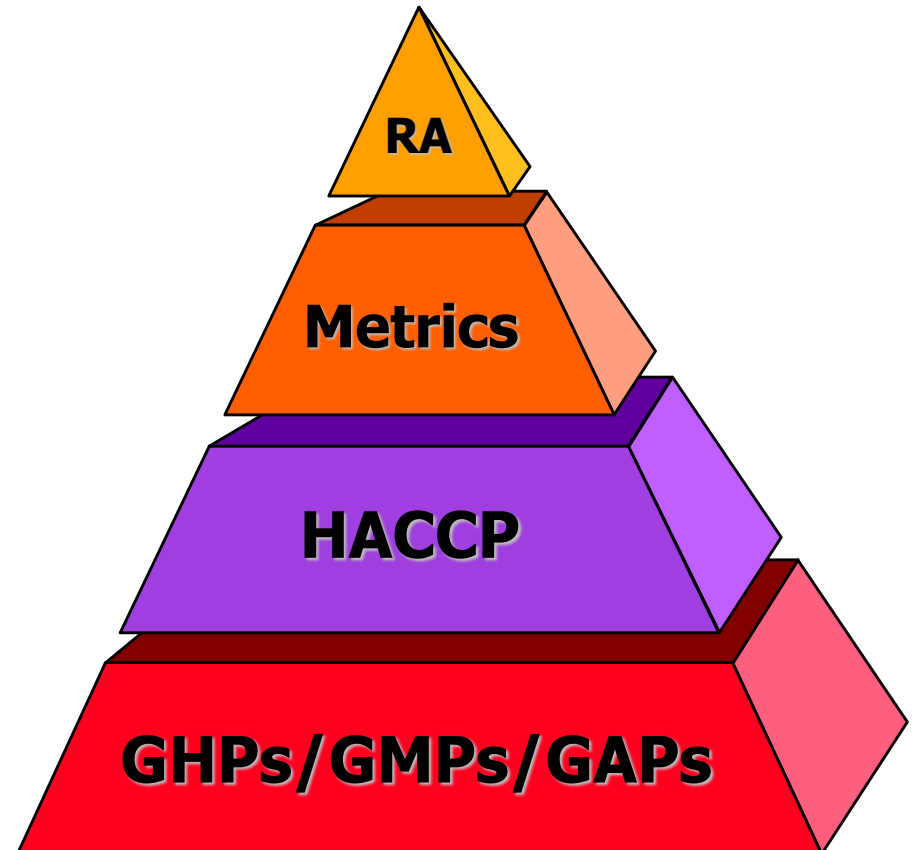
*Tolerable Level of Risk (TLR)*

*Acceptable level of risk (ALR)*

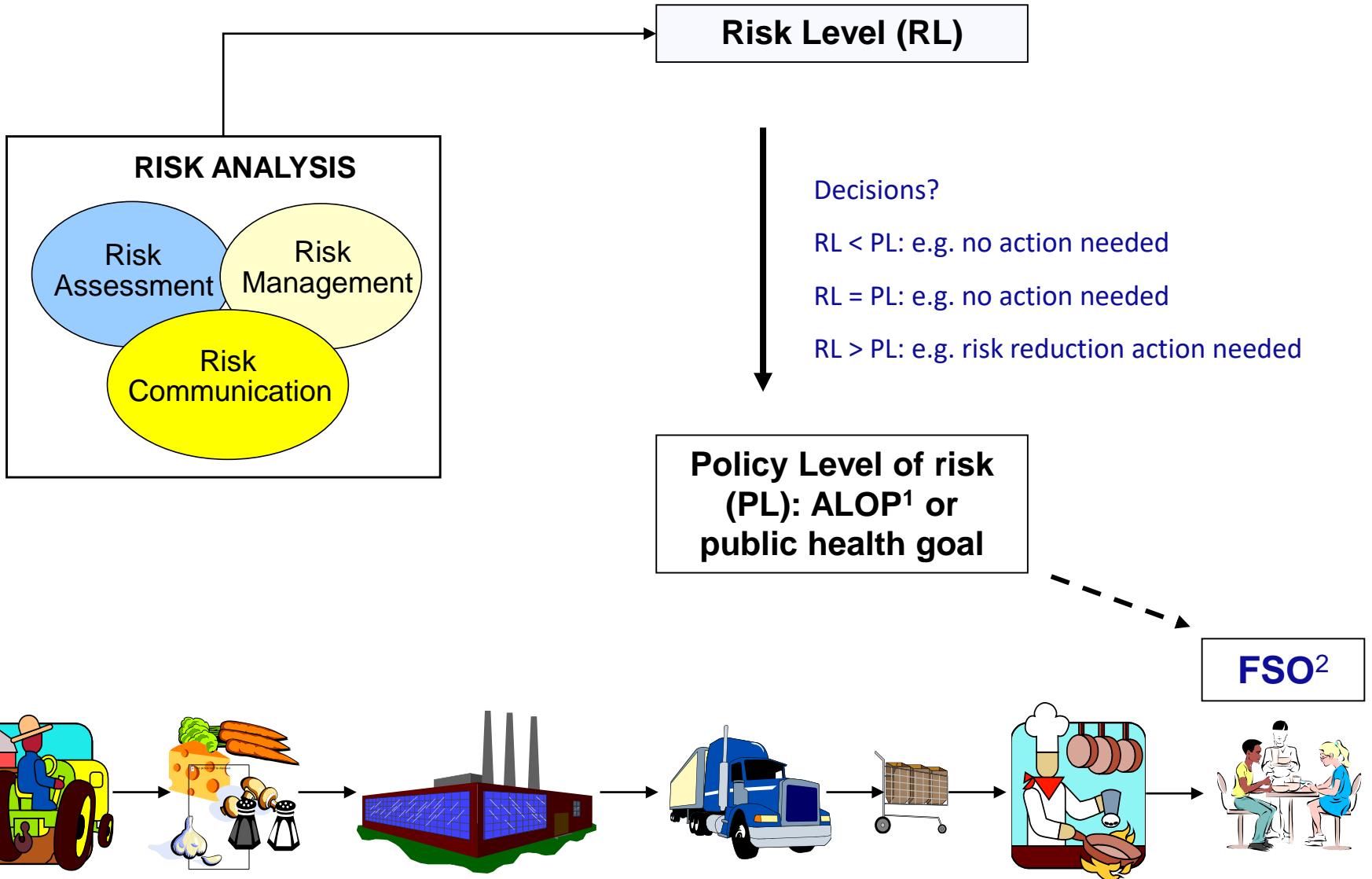
# Risk Analysis Framework

... Modern way to decide on Effective food safety management

- Risk Analysis (RA)
- Triggered by World Trade Organisation (WTO)
- Advocated by many governments and inter-governmental organisations (FAO, WHO, Codex)
- Risk Analysis may be used to define *risk-based metrics* that provide explicit, quantitative guidance (ALOP, FSO, POs, MCs)



# Risk-based metric – example FSO



# How do governments use Risk Analysis?

- To develop an estimate of the risk to human health and safety
- To prioritize between risks that require mitigation
- To identify appropriate measures to mitigate a risk, *e.g.* to:
  - identify the various points of control along the food chain at which measures could be applied
  - weigh up the respective costs and benefits
  - determine the most effective one(s)
- To communicate with stakeholders about risks and mitigation options



# Risk Analysis benefits?

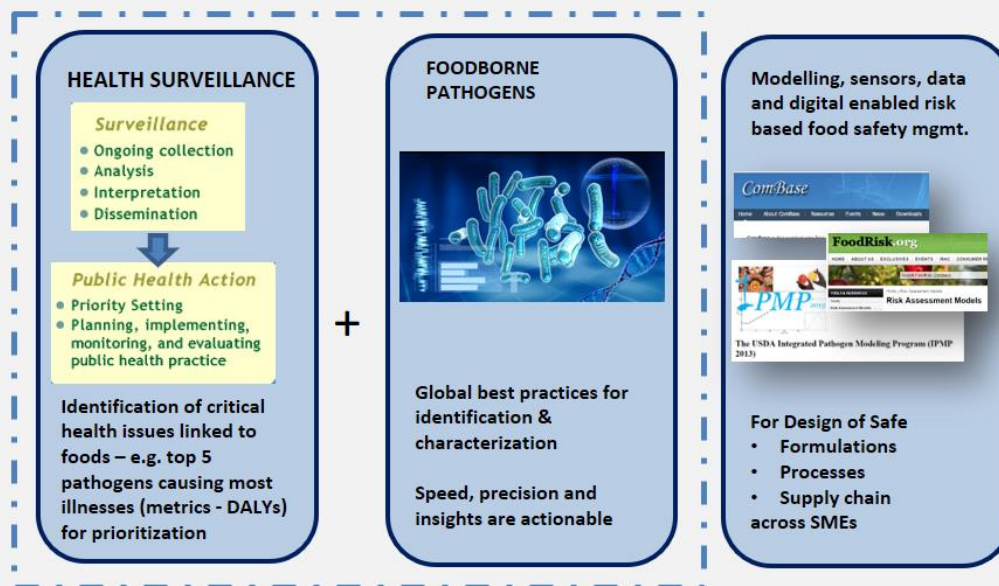
- *Stringency* of required hazard control is:
  - “articulated”, i.e. quantified
  - “proportional”, i.e. based on risk posed by the hazard
  - “science-based”, i.e. objectively defensible
  - in-line with policies on public health protection
  - providing a measure for equivalence of product safety

# Risk Analysis Pre-requisites

- Data on pathogens & foods (surveillance; incident investigation; epidemiology) - government
- Quantitative methods/approaches for data handling/processing (e.g. Predictive modelling, Risk Assessment; etc)



## Microbiological Safety of foods (2017-18): Key area of scientific capacity building



# Questions?